

Indiana University Briefing

July 2017

Briefing document on Indiana University with details on current collaboration in the Faculty of Humanities for Professor Keith Brown, Vice-President and Dean of Humanities, ahead of the upcoming visit in July 2017. For queries: rosie.haynes@manchester.ac.uk

This document also includes the information from the Indiana University briefing note as provided by Shayne Langlois, Senior International Officer.

Table of Contents

BackgroundBackground	1
Indiana University Profile and Reputation	2
Research Links	3
School/College Structure Summary	3
Partnerships at the Faculty of Humanities	5
Profiles of meeting attendees	7
Appendices	1
Indiana University U.S. News & World Report Profile	11
Campus Summary	13
Indiana University Strategic Plan.	16
Research Collaboration Data (Scival)	16

1. Background

- 1.1 The Faculty of Humanities has taken an active role in expanding the relationship with Indiana University. Identified as a key North American collaborator for its close research and disciplinary synergies. Ian Scott and Rosie Haynes met with colleagues at Indiana University in March 2016 to explore further links for the Faculty. Meetings were concentrated in the College of Arts, and covered Linguistics, Political Science, Media, History, English, the Lilly Library and Global Studies. Following these discussions, a number of potential partnerships have been identified. A Faculty wide MoU with Indiana University was signed in June 2016 (Appendix 1).
- **1.2** Since this visit, there have been three in-bound visits from members of Indiana University in 2016/17:

- Rita Koryan, Assistant Vice-President for International Affairs visited in June 2016. She met with Rachel Beckett (JRRI), Russell Ashworth, Professor Chris Orme, Professor Ann Wakefield, Professor Stephen Flint, Dr Ana Carden-Coyne, Dr Anke Berneau and Dr Konstantinos Arvantis
- Lynn Schoch, Director of Information Resources, Office for International Affairs visited in May 2016. He met with Dr Ian Scott and Rachel Beckett (JRRI)
- Professor Michael Wilkerson (Director of Arts Management) and Chemain Nanney met with Abi
 Gilmore, Director of the Institute of Cultural Practices to discuss possible collaboration
 between arts management courses. Meetings also included visits to the Manchester Museum,
 Ana Carden-Coyne, Director of External Relations for SALC, Peter Knight, Head of English and
 American Studies.
- Jennifer Ashcraft, Senior International Programmes Advisor, College of Arts and Sciences, visited in July 2017. This visit was to primarily explore UG exchange opportunities and also included site visits to accommodation, Alan Gilbert Learning Commons, International Programmes Office and the Manchester Summer School.

2. Indiana University Profile and Reputation

- 2.1 Indiana University is a public university with campuses in 8 locations, including Indianapolis and Bloomington. It was founded in 1820. It is important to note that there is a distinction between the campuses and the courses they deliver. Appendix 2 outlines the 8 campuses which comprise Indiana University.
- 2.2 The 2016 Shanghai Jiao Tong University ranking lists Indiana University in the 101-150 range globally and in the 52-65 range in the US (a decrease in ranking for both categories). Its highest ranked subjects are Economics/Business (29th), Mathematics (101-150), Chemistry (76-100) and Computer Science (101-150). The table below includes additional ranking information:

2016 Ranking	Indiana University
ARWU	101-150
QS	291
THE	201-250
U.S. News and World Report	86 th (National University Category) 109 th (Global University Category)

2.3 Indiana University currently has 20 dual degree awards in 6 countries; the UK is a 'Country of Strategic Priority' in their internationalisation plans. Appendix 3 includes a summary of Indiana's Internationalisation Strategy and Appendix 4 lists its current exchange partners.

2.4 Subject level rankings:

Summary of Subject level rankings (as recorded by QS 2018)

	Indiana University	University of Manchester
Social Policy and Administration	39	~
Anthropology	47	18
History	51-100	29
Sociology	51-100	21
Education and Training	51-100	~

51-100	21
51-100	38
51-100	~
51-100	46
51-100	~
51-100	19
51-100	26
51-100	25
51-100*	30
Online MBA ranked 3 rd in US	
91	48
101-150	51-100
151-200	42
151-100	51-100
101-150	51-100
101-150	51-100
101-150	~
151-200	48
151-200	~
151-200	40
201-250	47
301-350	38
371	(Structural & Civil- 36)
	51-100 51-100 51-100 51-100 51-100 51-100 51-100 51-100 51-100* Online MBA ranked 3 rd in US 91 101-150 151-200 151-100 101-150 101-150 151-200 151-200 151-200 151-200 151-200 151-200 301-350

- **2.5** The Maurer Law School is currently ranked top 30 in the US (Manchester is ranked top 56th in UK)
- **2.6** Kelley Business School is ranked 9th in the US for its undergraduate programmes. 21st for the MBA programme, globally. Its online MBA programme is ranked 3rd in the world.
- **2.7** Indiana university School of Medicine is ranked 56th in the US. The School of Nursing was ranked 19th.

3. Research at IU and links with the University of Manchester

- 3.1 There have been 573 co-authored articles between Manchester and Indiana University from 2010-2014, which is the most between Indiana University and a UK university. The main subject areas of collaboration include Physics and Astronomy (77.5%)*, Engineering (11.7%) and Medicine (2.2%). Additional information on collaboration is available on Appendix 6 with a ranking of co-authored papers with US partners.
 - *Note that the high percentage of Physics and Astronomy collaborations related to work collaboration on CERN and does not necessarily reflect individual research links.
- **3.2** Indiana University is member of the University Research Association (URA) along with The University of Manchester.
- **3.3** The Faculty of Humanities has included Indiana university as part of the strategic partners as supported by the HSIF Internationalisation fund.
- **3.4** Indiana have recently launched a Grand Challenges initiative that looks to support the Health, Jobs and Livelihood of local communities. Within this, Indiana are supporting the themes of Precision

Medicine and Environmental Change. More details on this can be seen here: https://grandchallenges.iu.edu/index.html

4. School/College Summary: (College of Arts and Sciences, Maurer Law School & Kelley Business School)

4.1 Summary of structure and research priority areas for the College of Arts and Sciences and the Maurer Law School. Details on all the Schools across IU Bloomington can be seen here: https://www.indiana.edu/academics/schools.html

4.2 College of Arts and Sciences:

The college teaches UG and PG courses in the following areas:

Politics Religions/Theology Environmental Area Studies Drama/Theatre Sciences Classical Studies - Gender Studies Physics American Studies Economics Animal Science English Sociology Chemistry Language/Literature Modern languages Biology Mathematics Art History History Philosophy Classical Studies Psychology Linguistics Geography Microbiology

Within the College, there are also the following three schools

- School of Art and Design
- School of Global and International Study
- The Media School

Research at the College of Arts and Sciences: details of the 'featured' research taking place at the college can be seen here: https://college.indiana.edu/research/featured-research/index.html

Current research projects of note include:

- Chemistry innovation into metabolic changes
- Impact of Media on emotions
- Root causes of cancer and genetic linkages

Details on the various research institute across the College can be seen here: https://college.indiana.edu/research/centers/index.html

4.3 Maurer School of Law

The School of Law teaches the equivalent of LLB and LLM Courses. In addition, it also offers a number of Dual International Award Degrees (2+2 set up with 2 years at IU followed by 2 years at one of the institution below. Students receive the equivalent of a LLB & LLM) http://law.indiana.edu/what/professional-careers/dual-international/index.shtml

- Universities Paris II
- Trinity College, Dublin
- Peking University, China
- Jindal School of Global Law, India

At a LLM level, they offer six specialisms:

Business and
 Cyber Security
 International and
 Commercial Law
 Financial Regulation
 and Capital Law
 Cyber Security
 Intellectual Property
 Comparative Global law
 American Law

Research at the Maurer School of Law: The MSL has the following five research centres:

- Applied Cybersecurity Research
- <u>Constitutional Democracy</u>
- Global Legal Profession
- Intellectual Property Research
- Law, Society and Culture

4.3 Kelley Business School

The Kelley Business School offers a range of UG and executive education courses. It is particularly strong in its Online MBA programmes, ranked #3 in the US. https://kelley.iu.edu/ugrad/

More details on recent publications from the KBS can be seen here: https://kelley.iu.edu/facultyglobal/publications/Publications.cfm

Research Centres at the schools are clustered around the following themes: https://kelley.iu.edu/faculty-research/centers-institutes/index.cshtml

- IU Center for International Business
 Education and Research
- Corporate Governance
- Econometric Model Research
- Johnson Center for Entrepreneurship & Innovation
- Institute for Global Organizational Effectiveness

- Center for Global Sales Leadership
- Information Management Affiliates
- The Tobias Center (Leadership Excellence)
- Center for the Business of Life Sciences
- Center for Real Estate Studies
- The Supply Chain Alliance

5. Partnerships at the Faculty of Humanities

5.1 AMBS

AMBS and the Kelley School of Business, Indiana University signed a collaboration agreement in early 2016 to commit to delivering a joint, part time, blended learning MBA programme. Kelley's is ranked online MBA is ranked 1st in the world.

Specifically Kelley have Centres in locations that we do not — Beijing, New Delhi, Bangkok and Berlin and are also exploring opening a centre is Sao Paulo, Brazil. The programme was launched in March 2016 with the first intake of 13 students in July 2016. It is 2 years long, allows students to take their MBA by attending courses both online with Kelley and at UoMW Centres around the world. The induction is held at Kelley's Bloomington campus each July.

The fee is USD65k with a 10% scholarship pot. The target for July 2017 was 40 in major part because we already had commitment from Ingersoll Rand to send c. 20 delegates to the programme in July 2017. The final intake looks like it will be nearer 28-30. Kelley have failed to actively engage in recruitment and the intake is, in major part, due to our marketing efforts.

5.2 Postgraduate Research Exchanges

The Faculty of Humanities is currently developing a PGR Exchange agreement with Indiana. Presently, this exchange agreement will be eligible for PGR students from SEED, SoSS and SALC. The main reason for the exclusion of AMBS and Law at this stage is due to the structural set up of IU were the Law schools (2 separate schools) and the Kelley Business School are entirely separate schools. A copy of this agreement can be seen enclosed.

Details on the existing exchange for PGR students with the JRRI can be seen below.

This agreement will support up to two PGRs per academic year to take part in an exchange of up to 3 months to continue to research, gain and international experience, network and use archival resources in support of their existing research. We anticipate that the majority of interested to come from students studying politics, linguistics, American studies, English, and History in the first instance.

Students who are part of this scheme are supported through the PGR Mobility fund, a ring-fenced portion of the HSIF internationalisation fund dedicated to supporting international experiences for PGR students with strategic partners.

5.3 Art's Management, Policy and Practice

Most recently, the visit from Michael Wilkerson (Director of Arts Management at SPEA) on the 8th March 2017, there were a number of outcomes that are being discussed further with the intent to action. Abi Gilore has had a number of Skype conversations with Michael Wilkerson following the visit. Areas of interest include:

- Possible 1+1 Agreement: possible suggestions of a 1+1 agreement in the MA Arts Management, Policy and Practice. A dual degree contract has been submitted for consideration, but as the UK MA/MSc are only for 1 year, a 1+1 maybe be a suitable alterative. This need further discussion in the first instance.
- Plans to accept an intern (from IU) to work at the Martin Harris Centre this summer, but plans fell through. Still looking to develop this anyway for different periods.
- Abi Gilmore invited to give lectures/visit IU dates under discussion.
- Possible staff exchanges in Public Administration (Michael Rushton and Joanna Woronkowicz at IU have been the lead here). Suggestions of a Simon and Hallsworth Fellowship bid for Michael Rushton involving his work and links to MUI and Policy@Manchester.

• PGR Exchanges: although a limited number of PGR student at the ICP, there might be a scope for PGR exchange (which can be integrated into a wider Faculty MoU).

5.4 Undergraduate Exchanges

The Faculty has expressed a keen interest in developing Undergraduate exchanges, especially in English/American Studies. The EAC department want to develop a 4 year undergraduate degree, with the 3rd year being at an American University. SoSS also want to be able to offer their Undergraduate students more yearlong exchange options (as discussed between Chris Orme and Rita Koryn in June 2016).

Indiana University has also expressed an interest in developing Undergraduate Student exchanges (University wide to map onto the full scope of College of Arts and Sciences). Following positive conversations with Jennifer Ashcraft (Senior International Programmes Advisor) discussions on UG exchange will be taken forward for further exploration at Schools and the international office.

5.5 John Ryland's Research Institute

The Lilly Library was identified as 'high priority' institute for possible research links following a scoping exercise of US libraries as done by the JRRI at the end of 2015.

A PGR exchange has been established to support PGR students taking part in an exchange between the two libraries to allow students to conduct further research into the archival collections.

5.6 School of Art's, Languages and Culture

There has been a number of discussions around English, American Studies, Linguistics, and the Institute of Cultural Practice, reflecting the inward visits outlined above. The majorities of these have centred on researcher collaborations, and we have reiterated the availability of the HSIF internationalisation fund to support this.

Dr Anke Bernau, Medieval Literature, visited Indiana in May as part of a collaborative project. Anke is also inviting colleagues from Indiana over to the UK in May 2018, funded via HSIF.

6. Profiles of meeting attendees



Rita Koryan, Assistant Vice President for International Affairs:

As assistant vice president, Koryan will represent international affairs in its external relations with international donors and alumni, and with foreign governments and universities. Rita has been the main contact and facilitator in the partnership with the Faculty.

Rita works with the IU Foundation and IU Alumni Association on development and alumni activities, provide strategic planning and logistical guidance for deans and their senior staff undertaking new initiatives to support key priorities

of the IU International Strategic Plan, advance collaborations with international partners, and participates in planning for IU presidential delegations abroad.

<u>Shawn Reynolds</u>, Associate Vice President for International Partnerships:

Shawn Reynolds is Associate Vice President for International Partnerships. His responsibilities include establishing new strategic institutional partnerships and overseeing the approval process for all university international agreements.



He has worked at Indiana University since 1997 and was previously Director of IU's International Resource Centre. He also served as Associate Director of the Centre for International Development Assistance where he helped manage IU's institution building efforts with the American University — Central Asia in Bishkek, Kyrgyzstan and South East European University in Tetovo, Macedonia. Prior to working at Indiana University he worked for Pacific World Trade, Inc., a trade and consulting company, and the Indiana Department of Commerce, International Trade Division.

Joel Silver, Director of the Lilly Library



Appointed as the director of the Lilly Library in 2013, Joel Silver has served in a number of capacities at the Lilly prior to taking on this new role. He began his long-standing career with the Lilly Library in 1983 and has served as head of public services, curator of books, associate director, and interim director for two separate appointments. In addition, Joel is an adjunct associate professor and director of the special collections specialization in the IU School of Library and Information Science

and an adjunct faculty member in the Department of English. He also serves as a faculty member at the Rare Book School at the University of Virginia.

The Lilly Library: The Lilly Library was founded in 1960 with the collection of Josiah K. Lilly, Jr., owner of Lilly Pharmaceuticals in Indianapolis. The library's holdings are particularly strong in British and American history and literature, Latin Americana, medicine and science, food and drink, children's literature, fine printing and binding, popular music, medieval and Renaissance manuscripts, and early printing.

Notable items in the library's collections include the New Testament of the Gutenberg Bible, the first printed collection of Shakespeare's works, George Washington's letter accepting the presidency of the United States, Abraham Lincoln's desk from his law office, a leaf from the famous Abraham Lincoln "Sum Book" ca. 1824-1826, Lord Chesterfield's letters to his son, the manuscripts of Robert Burns's "Auld Lang Syne", the Boxer Codex, J. M. Synge's "The Playboy of the Western World", and J. M. Barrie's "Peter Pan", and typescripts of many of Ian Fleming's James Bond novels.

Michael Wilkerson, Director of Arts Administration Programme:

Michael Wilkerson is the director of Arts Administration Programs and a lecturer in arts administration at SPEA. He began serving as director in 2015. His professional interests include organizational behaviour, board relations, and arts and public policy. Wilkerson has served in several capacities for arts



organizations across the country including Executive Director of the Fine Arts Work Centre in Provincetown, Massachusetts, and for the Ragdale Foundation Artists' Residency Program in Lake Forest, Illinois, as well as Coordinator of University Arts Initiatives at IU. Wilkerson is founding chair of the Alliance of Artists' Communities and the founding editor of the literary magazine Indiana Review.

<u>Professor Michael McGuire</u>, Executive Associate Dean, School of Public and Environmental Affairs

Michael McGuire is an internationally renowned scholar in the areas of public management networks, collaboration, and intergovernmental relations. His widely published research focuses on how public managers operate, facilitate, and lead collaborative networks of organizations.



The School of Public and Environmental Affairs includes areas such as Environmental Science, Healthcare Management and Policy, Arts Administration and Management, and Public Affairs.

David Brennan, Director of IU Eskenazi Museum of Art



David Brennan is the Director of IU Museum of Art. He was formerly the Director of Collections at the high Museum of Art in Atlanta. He has led a number of international partnerships with the Atlanta Museum of Arts and the Louvre in Paris. There is an interest in getting the art museum move involved with academic partners and have had recent discussions with Tsinghua University Art Museum. https://artmuseum.indiana.edu/

The IU Eskenazi Museum of Art is currently undergoing a significant renovation project (see below).

IU Eskenazi Museum of Art

Since its establishment in 1941, the Sidney and Lois Eskenazi Museum of Art has grown from a small university teaching collection into one of the foremost university art museums in the country. Today, the Eskenazi Museum of Art's internationally acclaimed collection, ranging from ancient gold jewellery and African masks to paintings by Claude Monet and Pablo Picasso, includes over 45,000 objects representing nearly every art-producing culture throughout history.

The Museum is current closed as part of a large \$30 Million refurbishment project: https://artmuseum.indiana.edu/Renovation/index.html

Professor David Daleke: Vice Provost for Graduate Education and Health Sciences and Associate Dean of the University Graduate School



Dr. David Daleke was appointed vice provost for the graduate education and health sciences at Indiana University Bloomington in September of 2013. He has served since 2005 as associate dean of the University Graduate School and, since 2013, as vice provost for graduate education and health sciences. Dr. Daleke

oversees graduate education and health sciences initiatives for IU Bloomington.

Dean of Maurer Law School, Professor Austen Parrish

Briefing Note: Indiana University July 2017



Austen Parrish was appointed dean and James H. Rudy Professor of Law effective January 1, 2014. Before his appointment, he had been serving as interim dean and CEO of Southwestern Law School in Los Angeles. From 2008 to 2012 he was the school's vice dean, with responsibility for its overall academic program.



Lesley Davis, Assistant Dean for International Programs, Maurer School of Law

Since joining Indiana Law in 2003, Davis has been responsible for the non-academic aspects of the graduate legal studies program, including student visa and immigration advising and student services. She is also responsible for the international visiting scholars program, the Law School's international co-operative

agreements, and study abroad opportunities for JD students.

Professor Larry Singell, Executive Dean, College of Arts and Sciences

Larry D. Singell was named executive dean of the College of Arts and Sciences at Indiana University in 2011. As executive dean of the College, Singell administers one of the largest comprehensive liberal arts colleges in the country, including more than 70 degree-granting departments and programs that span the humanities, sciences, and social sciences. The College is the



oldest and largest division of Indiana University, with more than 900 faculty and more than 12,000 graduate and undergraduate students.

Hannah Buxbaum, John E. Schiller Chair in Legal Ethics & Academic Director, IU Gateway (Berlin)



Professor Buxbaum has held a number of administrative positions at Indiana Law, and from January 2012 to December 2013 served as the school's interim dean. In July 2015, she was appointed academic director of IU's Global Gateway in Berlin.

Professor Buxbaum joined the faculty at Indiana Law in 1997 after practicing in the area of international securities transactions in the New York and Frankfurt

offices of Davis Polk & Wardwell. She teaches conflict of laws, contracts, international business transactions, and international litigation. She has won a number of teaching awards, including the school's Leon H. Wallace Award, and is a five-time recipient of the Gavel Award for outstanding contribution to the graduating class.

Professor Fred Cate, Vice-President for Research, Indiana University

Distinguished Professor and the C. Ben Dutton Professor of Law at Indiana University Maurer School of Law, where he is a senior fellow of the Center for Applied Cybersecurity Research. Professor Cate specializes in information privacy and security law issues. He has testified before numerous



congressional committees and speaks frequently before professional, industry, and government groups.

He was appointed VP for Research in 2015. More details on the Office of Vice-President for Research can be seen here.

Professor James Shanahan, Dean of the Media School, Indiana University



James Shanahan is the Dean of the Media School at Indiana University. He is a mass media effects researcher. His research interests focus on cultural indicators, cultivation theory, media effects and public opinion. Special areas of focus are communication in relation to science and the environment.

The Media School offers a mix of courses, from Journalism, Media, Cinema and Media Arts, Games Design, but also Media Law and Ethics, Diversity, Sex and

gender, and screen writing.

Appendix 1: MoU with Indiana University

See attached documents:

- General agreement (signed June 2016)
- PGR and Faculty Exchanges (To be finalised)

Appendix 2: Indiana University U.S. News & World Report Profile of its two most prominent campuses: Bloomington and Purdue

Indiana University-Bloomington

Indiana University-Bloomington is a public institution that was founded in 1820. It has a total undergraduate enrollment of 36,862, its setting is urban, and the campus size is 1,928 acres. It utilizes a semester-based academic calendar. Indiana University--Bloomington's ranking in the 2015 edition of Best Colleges is National Universities, 76. Its in-state tuition and fees are \$10,388 (2014-15); out-of-state tuition and fees are \$33,241 (2014-15).

Among IU Bloomington's many graduate-level programs are the highly ranked Kelley School of Business, School of Education and Maurer School of Law. Indiana's law school is an innovative program renowned for its first-year team-based approach, a diversion from the typical legal education. Distinguished Indiana alumni include composer and songwriter Hoagy Carmichael, who penned "Georgia on My Mind"; screenwriter and producer Jeri Taylor, who wrote for "Star Trek".

Academic Life

The student-faculty ratio at Indiana University--Bloomington is 18:1, and the school has 36 percent of its classes with fewer than 20 students. The most popular majors at Indiana University--Bloomington include: Business, Management, Marketing, and Related Support Services; Public Administration and Social Service Professions; Parks, Recreation, Leisure, and Fitness Studies; Biological and Biomedical

Sciences; and Psychology. The average freshman retention rate, an indicator of student satisfaction, is 89.3 percent.

Student Life

Indiana University--Bloomington has a total undergraduate enrollment of 36,862, with a gender distribution of 48.6 percent male students and 51.4 percent female students. At this school, 28 percent of the students live in college-owned, -operated, or -affiliated housing and 73 percent of students live off campus. Indiana University--Bloomington is part of the NCAA I athletic conference. Total enrolment is 46,817.

Source: http://colleges.usnews.rankingsandreviews.com/best-colleges/indiana-university-1809

Indiana University-Purdue

Indiana University-Purdue University--Indianapolis is a public institution that was founded in 1969. It has a total undergraduate enrollment of 22,409, its setting is urban, and the campus size is 507 acres. It utilizes a semester-based academic calendar. Indiana University-Purdue University--Indianapolis's ranking in the 2015 edition of Best Colleges is National Universities, 194. Its in-state tuition and fees are \$8,909 (2014-15); out-of-state tuition and fees are \$30,089 (2014-15).

Indiana University-Purdue University Indianapolis, better known as IUPUI, offers more than 250 degrees, including several highly ranked master's programs. In the medical and health fields, IUPUI's well-regarded graduate programs include primary care, nursing and social work. The law school offers a prestigious legal writing program, and there are also notable master's programs in the IUPUI School of Public and Environmental Affairs. Undergraduates at IUPUI can choose from many areas of study, with unique majors such as motorsports engineering.

Source: http://colleges.usnews.rankingsandreviews.com/best-colleges/iupui-181

Appendix 3: Indiana University Campuses

IU Bloomington



Ranked 20th among U.S. public colleges by *Forbes*, IU Bloomington is one of IU's core campuses. It offers more than 550 academic programs and Big Ten athletics on a historic campus.

IU Perdue University-Indianapolis



One of IU's core campuses, IUPUI brings the best of Indiana University and Purdue University to Indianapolis. *U.S. News & World Report* named IUPUI one of the country's top 20 national universities for undergraduate teaching.

IU East



IU East is the premier four-year and master's public institution in eastern Indiana and western Ohio. Offering more than 60 academic programs, it has a traditional campus in Richmond and online degree completion programs.

IU Kokomo



IU Kokomo offers a wide variety of relevant degree programs, plus internships, international travel, high-tech classrooms, athletics, and a vibrant campus life. It's all designed to prepare you for a lifetime of success.

IU Northwest



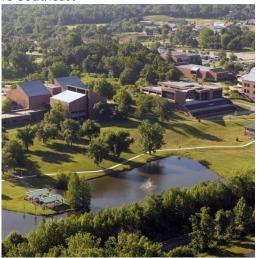
Located just outside Chicago in northwest Indiana, IU Northwest offers more than 70 undergraduate degrees and more than 20 graduate degrees and certificates. It makes education personal, affordable, and lifechanging.

IU South Bend



IU South Bend will help you fulfill your potential. It offers a classic college experience—including more than 100 degree programs, NAIA athletics, and student housing—in north-central Indiana.

IU Southeast



Located just outside of Louisville, Kentucky, IU Southeast offers the area's most affordable four-year degree. Seven Kentucky counties qualify for in-state tuition, and the campus has more than 100 degree programs and concentrations.

IP-Purdue University Fort Wayne



A multisystem metropolitan university, Indiana University–Purdue University Fort Wayne (IPFW) is the largest university in northeast Indiana and is home to more than 200 IU and Purdue degree programs. Purdue administers the campus.

IU Online

Nationally ranked IU Online has more than 100 online academic programs and hundreds of online classes offered by various IU campuses..

Appendix 4: Indiana University Strategic Plan

The 2015 *Indiana University International Strategic Plan (ISP)* builds on the 2008 *ISP*—the first such plan for IU. Since 2008, IU has succeeded in implementing key goals and continuing priorities set forth in the *Plan* and thus has expanded and enhanced its international engagements. These include:

- Higher enrollments in study abroad, internship and service-learning programs
- Diversified study-abroad destinations, for example, more participation in Asian programs
- More international students enrolled
- Expanded and improved instruction in foreign languages
- Strategic approach to international affiliations and partnerships
- Increased international grants and contracts
- More attention to international fundraising, with a special focus on assisting students studying abroad

Many of these initiatives remain priorities in the 2015 *ISP*. In a few instances, goals in the previous plan that were not implemented are reformulated or dropped from the 2015 *ISP*. On the other hand, many specific goals in the previous plan have been fully implemented and do not reappear in the new *ISP*, including:

- Reduction in structural disincentives to study-abroad participation
- Establishment of criteria for selecting international partners
- Strengthened procedure for evaluation of ongoing affiliations
- Implementation of review and approval process for offshore academic programs

There are new goals as well in the 2015 Plan. These include:

- Establishment of an international network of six or more IU gateway offices for key countries and regions
- Invigoration of programs that reconnect international alumni to the institution
- Development of a partnership between the IU Foundation, IU Alumni Association, the Office
 of the Vice President for International Affairs, and unit-based development offices that
 promote international fundraising in support of academic operations

Source http://ovpia.iu.edu/projects/strategic-plan.shtml

Appendix 5: Research Collaboration between Indiana University and Indiana University

		Co-authors at the	
	Co-authored	University of	Co-authors at the
Institution	publications	Manchester	other Institution
Harvard University	716	737	761
Massachusetts Institute of Technology	594	454	309
Stanford University	522	492	651
University of Washington	479	476	280
The Ohio State University	452	396	311
University of Michigan	452	451	366
Iowa State University	438	358	181
Columbia University	428	422	280
University of Wisconsin	417	375	259
Southern Methodist University	416	327	125

University of Illinois at Urbana-			
Champaign	407	360	157
University of California at Irvine	406	340	237
University of Arizona	401	353	166
Michigan State University	395	340	239
University of Pennsylvania	395	441	376
Indiana University Bloomington	394	371	174

The University of Manchester collaborations with Indiana University Bloomington - Sourced from Scival 22/06/201

