



Listening Matters!: The Challenge of Genuine Listening in a Higher Education Setting for the Purpose of Change

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Methodological Innovation to Meet 21st Century Societal Challenges, Manchester Monday 10th June 2019

Overview

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Aim:

To present the use of innovative data **collection** and **analysis** approaches to listen to the student voice and engender strategic change at a UK University



This session will:

- present the Listening Room method to elicit understanding of students' journeys through university study
- explore the use of Round Table Analysis to engender strategic change
- explore the application of these methods to societal challenges

Method 1: Listening Sheffield Rooms University

Rationale

- importance of the student voice strategically, morally
- the problem with surveys limited voice, shallow, authentic?
- How?
 - Friendship pairs, egg timer, 6 cue cards, 1 hour and cake, no researcher
- Who?
 - Pairs of students, identified on a project basis
- Discuss what?
 - Belonging, Becoming, Journey, Success, Confidence, Happiness
 - No explicit questioning and no wrong answers

How does HE listen normally?



Method 2: Round Table Analysis

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Rationale

- To analyse large qualitative data sets
- To reach consensus over data
- To achieve stakeholder buy-in

• How?

- Identify appropriate stakeholders and bring them to the table
- Guided thematic discussion
- Recorded and transcribed

• Who?

- Anyone who can make change happen (not just those with power and authority)
- Discuss what?
 - transcripts generated through Listening Rooms



Shared Values



Listening Rooms method: What do we hear?



In general, the method allows for ease of conversation:

- 'Helped to feel more comfortable and open to telling the truth'
- 'Voices of minorities and others in society should be heard and researched'

- 'It was good because the answers can be real as you can speak freely'
- 'I hope that some of these points will give insight and used to change things'

Round Table Analysis as a tool for change



- "I found the transcripts provided a catalyst to have a conversation with colleagues about an area of work in a way that I would not normally have the opportunity to do."
- "It made me realise that we are sitting on a huge amount of knowledge and understanding of our students that you cannot see in the metrics."

- "I have spoken about this in several meetings and with colleagues ."
- "It alerted me to nuances and sensitivities around BME."

Application

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Institution-wide activity

- LGBQT+
- BAME
- Study Skills
- Disabled Student Support
- Academic Advising
- Digital Capability
- Course-level activity
 - Course identity (Physics, Architecture, Business, Nursing etc..)
 - Placements
- External activity
 - Outreach and Recruitment
 - Critical Friends to SRHE Funded Project

Impact

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- Institution-wide activity
 - Adopted into Business as Usual
 - Investment in two dedicated 'Listening Rooms'
 - Institutional recognition of value of methods
- Course-level activity
 - "As a result of the project, we've revisited our approach to induction across the board, with a greater focus on inclusivity" (Physics Course Leader)
 - "I learnt how successful our previous strategies had been through the listening rooms project. It was something we had done in an ad-hoc way before - I aimed to make it a consistent and regular feature" (Course Leader, Early Years)
- External activity
 - Methods embedded into qualitative research projects for schools, other training providers, local authority and interest from Department for Education



Methodological impact



Listening Rooms

- Utilises the energy and dynamism between friends (participants)
- Deliberate disruption to the conventional interview
- Provides meaning-making for participants
- Generates deep and rich data

Round Table Analysis

- Immerses stakeholders in the genuine voice of the student
- Shares the burden of data analysis
- Allows stakeholders to reach a consensus over the data (removal of bias and greater validity)
- Generates stakeholder buy-in at a much earlier stage than traditional approaches

Methodological Challenges



Listening Rooms

- Moving from enthusiasm to commitment
- Understanding of the method
- 'at distance'
- 'loners' excluded?

Round Table Analysis

- Identification of stakeholders is key to success
- Preparation prior to session is essential for all participants
- Time intensive (for a wider set of stakeholders)

Helping wider societal challenges?



Listening Rooms

- See 'hidden' voices
- Consensual 'fly on the wall'
- Embolden & empower
- Deeper understanding of how things are experienced

Round Table Analysis

- Action as a result of shared discussion
- Evidenced-based change
- Democratic change
- Co-production of change

What's next?



- Tool for institution-wide evaluation, including:
 - university's employability strategy, as experienced by students
- Symbol of a Listening Organisation
- Providing data for subject level TEF
- Embedding into external projects with following foci, including:
 - parents of pre-school children
 - longitudinal study for Educational Endowment Foundation
 - working class male student university experineces

Thanks for listening



• Any questions?

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On Listening Rooms: Heron, E (forthcoming) <u>Friendship as method: reflections on a new</u> approach to understanding student experiences <u>in higher education</u> Journal of Further & Higher Education

