# The Complications of Building a Cost Estimate for a National, Multiphase Survey

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### Overview

- Background
  - Survey Cost
  - Example Case (NTPS)
- Data Sources
- Methodology
- Example Use Case Analysis
- Next Steps



# Survey Cost - Importance

Cost plays a major role in decision making and planning for a survey

 Accuracy is especially important when discussing cost because a survey's budget is a finite resource

# Survey Cost — Current Literature

- Groves, Robert. Survey Errors and Survey Costs. Hoboken, NJ. Wiley and Sons. 2004.
- Wagner, J. (2019). "Estimation of Survey Cost Parameters Using Paradata." Survey Practice 12(1): 1-10.
- Internal estimates at the bureau

# Survey Cost - Adaptive Design

 Cost can be used as a metric to asses the success and feasibility of implementing an innovative data collection feature

 Cost estimates can be used to build priors, which can function as a part of a decision-making framework for an upcoming survey cycle

# Example Case – Background

# National Teacher and Principal Survey (NTPS)



# National Teacher and Principal Survey (NTPS)

- National cross sectional survey of public and private schools
- Sponsor: National Center for Education Statistics (NCES)
- Multi-level survey
  - School and principal questionnaires (school level)
  - Teacher listing form TLF (school level)
  - Teacher questionnaires (teacher level)
- Data collection period goes from August through June
- Survey cycle is every two or three years

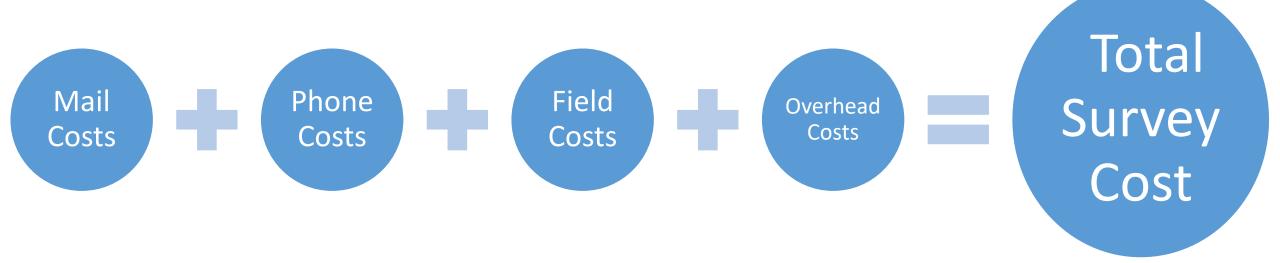


### NTPS — Data Collection Features

- School Level and Teacher Level Operations
- Public vs Private (and Amish)
- Priority vs Nonpriority
- USPS vs FedEx
- Web vs Paper
- Telephone Operations
- Field Operations
- Teacher Incentives Experiment\*



# What goes into a survey's total cost?





### Data Sources

What do we have?

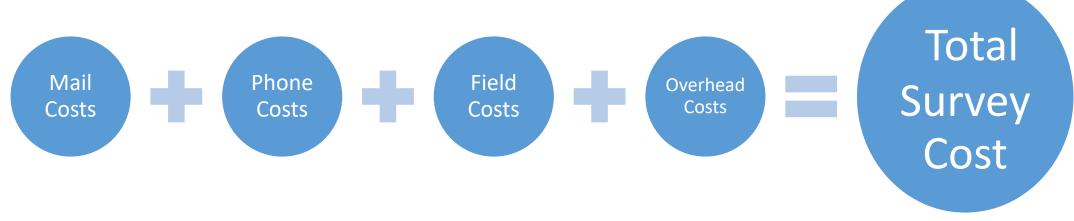


### Data Sources

- Financial Management Reports (FMRs)
- CENDocs
- Data collection documentation
- Raw data files
- Subject matter experts

# Methodology

How can we use our data sources to breakdown a survey's total cost?





# Methodology – Mailout Costs

#### **Mailout Costs - Breakdown** Do we include it? Source(s) Item **NPC** Envelope NPC/CENDocs Letter NPC/CENDocs Questionnaire **NPC** Postage Documentation/NPC Incentive Mailout Assembly Labor



**Return Processing Labor** 

NPC FMR/?

# Methodology – Mailout Costs

- Mailout Assembly Labor
  - The FMR for NPC's Document Services Branch (DSB) details how much money was spent on mailout package assembly labor each month
  - Currently, we have no clear way of knowing which package types were being prepared at what time
- Return Processing Labor
  - The FMR for NPC's Data Capture Branch (DCB) details how much money was spent on return processing labor each month
  - While we also have no clear way of knowing which package types are being received at what time, there is less variability with return packages than with mailout packages



# Methodology – Telephone Costs

Telephone costs are any charges a survey accrues for telephone operations

$$cost\ per\ minute = \frac{total\ cost\ of\ all\ telephone\ operations}{total\ number\ of\ phone\ minutes\ applied}$$

$$cost\ per\ call = \frac{total\ cost\ of\ telephone\ operation}{total\ number\ of\ calls\ made}$$



# Methodology – Field Costs

Field costs are any charges a survey accrues for field operations

$$cost\ per\ visit = \frac{total\ cost\ of\ all\ field\ operations}{total\ number\ of\ field\ visits\ made}$$

$$cost\ per\ field = rac{total\ cost\ of\ field\ operation}{total\ number\ of\ cases\ sent\ to\ field\ operation}$$

# Methodology – Overhead Costs

- Overhead costs are all of the charges on the FMRs that do not apply to direct labor or materials
- Typically overhead costs are fixed and applied to everyone, so they can be omitted from a cost analysis
- Examples of overhead cost include
  - Head Quarters staff
  - Instrument development
  - Incentive-specific overhead costs\*

# Example Use Case

# National Teacher and Principal Survey (NTPS)



# NTPS - Teacher Incentives Experiment

Motivation: Increase overall teachers response rates

Teacher Incentives Experiment – Treatment Groups		
Teacher Sampling Group	Treatment Group	
Early	Teacher Incentive	
	No Incentive	
Late	Teacher Incentive Only	
	School Coordinator (SC) Incentive Only	
	Teacher and SC Incentives	
	No Incentives	



# NTPS – Teacher Response Rates

 Teacher Incentives are significantly effective at increasing teacher response rates

Public School - Response Rates					
Early School Response TLFs		Late School Response TLFs			
Teacher Incentive	88.6%	Teacher and SC Incentives	77.4%		
		<b>Teacher Incentive Only</b>	76.7%		
No Incentive 84.6%*	SC Incentive Only	73.0%1,2			
		No Incentive	73.7% <sup>1,2</sup>		

<sup>\*</sup> denotes a statistically significant difference from the Teacher Incentive group and the respective column's baseline group with  $\alpha = .10$  level

<sup>&</sup>lt;sup>2</sup> denotes a statistically significant difference from the Teacher Incentive Only group and the respective column's baseline group with  $\alpha = .10$  level



<sup>&</sup>lt;sup>1</sup> denotes a statistically significant difference from the Teacher, SC Incentive group and the respective column's baseline group with  $\alpha$  = .10 level

### NTPS — Cost of a Teacher Case

#### What is included?

- Mailout costs
- Field operation costs
- Telephone operation costs

#### What is NOT included

- Fixed overhead costs
- Incentive-specific overhead costs\*
- Mailout assembly labor costs\*

# NTPS – Teacher, cost-per-case formula

cost per case = teacher mail costs

+teacher phone costs

+teacher field costs

 $+\frac{school\ data\ collection\ costs}{number\ of\ teachers\ sampled\ from\ school}$ 



# NTPS — Teacher, percent change in cost-per-case

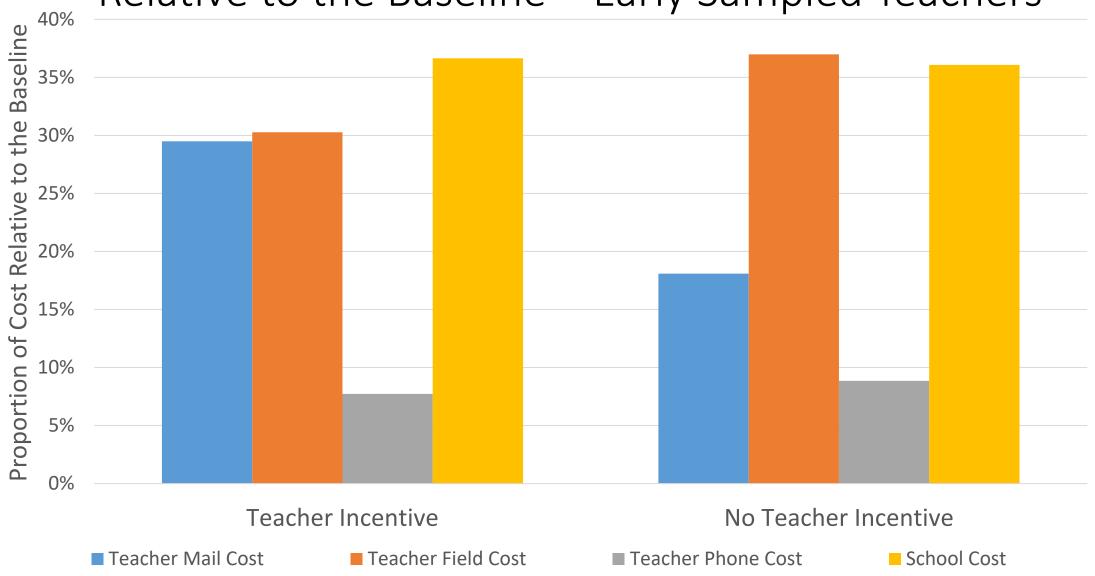
- The teacher incentive creates a significant cost debt
- While the overall average cost of the cases who received the cash incentive is greater, the 4.13% difference in cost is less than the initial \$5 incentive amount itself

Public School - cost-per-case					
Early School Response TLFs		Late School Response TLFs			
Teacher Incentive 4.13%*	4.13%*	Teacher and SC Incentives	7.55%*		
		Teacher Incentive Only	4.00%*		
No Incentive 0%	SC Incentive Only	1.98%			
		No Incentive	0%		

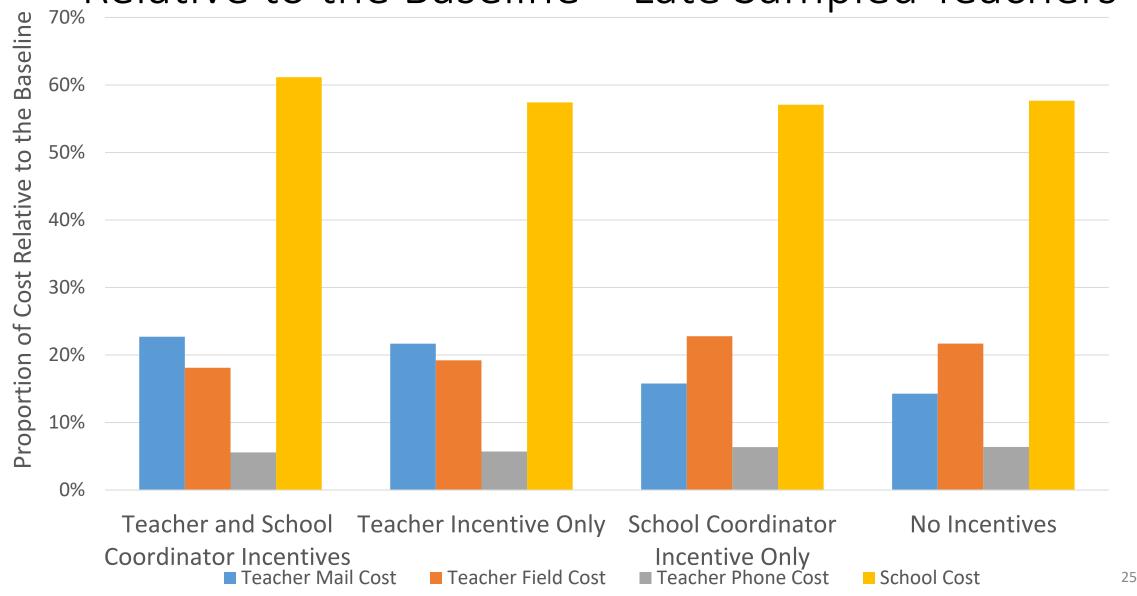
<sup>\*</sup> denotes a statistically significant difference from the respective column's baseline group with  $\alpha$  = .10 level



### Proportions of Costs of Operations Relative to the Baseline – Early Sampled Teachers



# Proportions of Costs of Operations Relative to the Baseline – Late Sampled Teachers



# NTPS —Conclusions/Limitations

### **Conclusions**

- The NTPS 2017-18 teacher incentives experiment was successful in increasing teacher response rates in public schools, but it did so at a slightly higher cost-per-case
- Certain operations carry higher portions of a case's cost

### **Limitations**

- Unable to parse-out incentive-specific overhead
- Limited CATI and CAPI data



# Next Steps

How can we used what we learned to inform...

...the next data collection cycle of NTPS?

...data collection for other surveys?



# Next Steps – NTPS 2020-21 Data Collection

- In the 2020-21 NTPS the teacher incentives will be implemented on a larger scale
- The 2020-21 NTPS will test two different nonmonetary incentives
  - Teacher-level: tote bag incentive
  - School-level: popcorn tin incentive



# Next Steps - General

- Continue to work closely with subject matter experts
- Expand this process to fit more surveys

### Thank You!

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